

Grupo Elektra, S.A.B. de C.V.

BMV: ELEKTRA\*; LATIBEX: XEKT



This Presentation refers to certain non-IFRS measures. These non-IFRS measures do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. These measures are provided as additional information to provide further understanding of Grupo Elektra, S.A.B de C.V.'s ("Grupo Elektra", "Elektra" or the "Company") results of operations from a management perspective. Accordingly, they should not be considered in isolation nor as a substitute for analysis of Grupo Elektra's financial information reported under IFRS.

The following information contains or may be deemed to contain, "forward-looking statements" (as defined by the U.S. Private Securities Litigation Reform Act of 1995). By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. The future results of the issuer may vary from the results expressed in, or implied by, the following forward-looking statements, possibly to a material degree. Grupo Elektra undertakes no obligation to update or revise any forward-looking statements.

# The Company at a glance

Grupo Elektra is the leading financial services company and specialized retailer in Latin America, and the largest provider of short-term, non-bank loans in the US.

Contributing to improve the purchasing power of millions of families underserved by traditional banks.



75 years offering consumer loans



67,078 direct employees



~59% motorcycles market share in Mexico



27.1 million digital banking clients



Largest bank in Mexico by personal loans portfolio and branches; and the 2<sup>nd</sup> by employees.

KANTAR BRANDZ

#18 (Banco Azteca) and #26 (Grupo Elektra) of the most valuable Mexican brands, 2025 ranking.

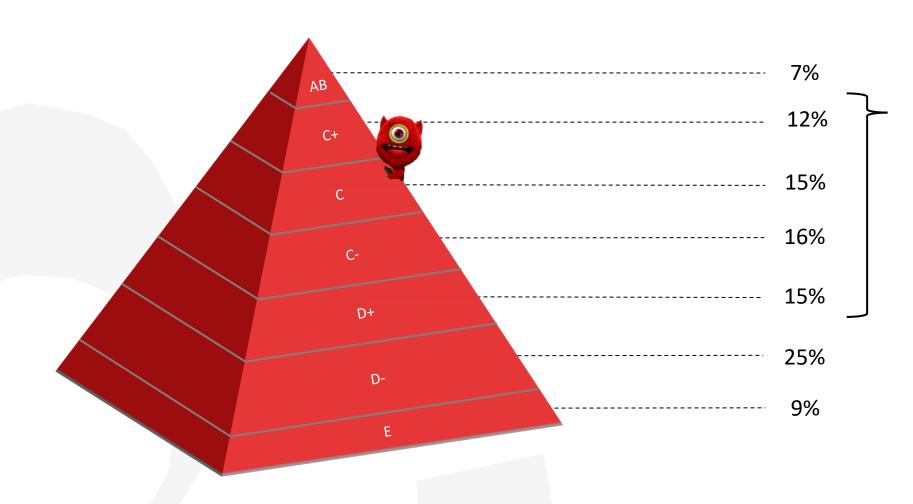


Best companies in the world in 2023<sup>1</sup>

#### **PRESENCE**



# Target market



Our target market is:

**59%** of Mexican families



In the US, the customer profile matches the average American citizen (43 years old, family income of US\$50 thousand, 79% with their own home and 96% with a high school certificate or higher).

# **Business Segments**

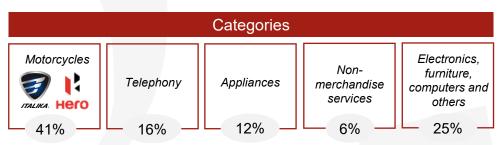


Revenue LTM Q3 2025 Ps.214,286 millions (+9% vs LTM Q3 2024)

#### Commercial business

Revenue LTM Q3 2025: Ps.80,086 millions (+4% vs LTM Q3 2024) 37% of Consolidated Revenue

# **않elektra**



### Financial business

Revenue LTM Q2 2025: Ps.134,201 millions (+13% vs UDM Q3 2024) **63% of Consolidated Revenue** 











## Elektra stores

- □ 75 years focused on the dynamic middle class.
- **1,370 contact points** as Q3 2025:
  - **1**,243 in Mexico.
  - 127 in Central America.
- □ Average sales floor in Mexico: 1,259 m².
- Omnichannel sales: in store, online and through our apps (shopinbaz and elektra) (~5% of total sales during LTM Q3 2025).
- Cash or credit payment (60% LTM Q3 2025 vs 56% LTM Q3 2024); on teller or digitally.
- □ Free delivery to home or branch.
- □ 55 new "Elektra Motos" stores for multi-brand sale: Italika, Hero and Benelli.

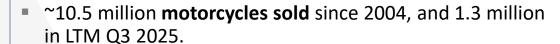


## Motorcycles









Presence in Mexico, Guatemala and Honduras.

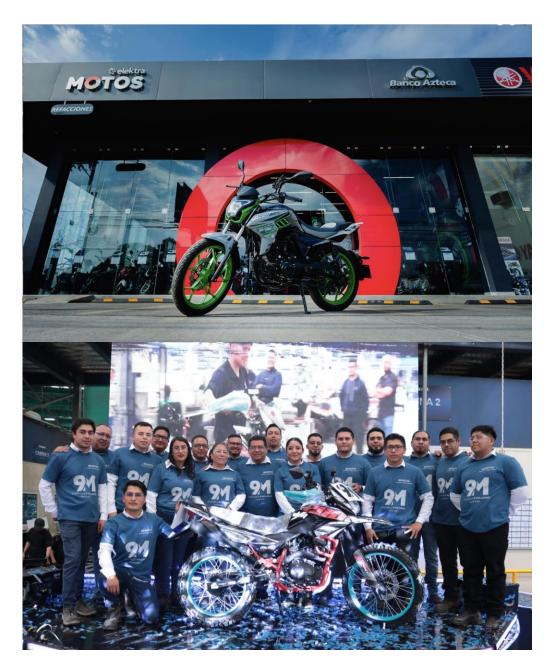
In 2021, Hero brand was launched exclusively in Mexico and 104+ thousand motorcycles sold since then (36,300+ motorcycles in LTM Q3 2025).

In 2023, an exclusive distribution agreement for the Benelli brand began and 19,000+ motorcycles have been sold during LTM Q3 2025.









## New logistics model

### Volume operated:





transported Ps.48,000 million



We deliver 8,496 SKUs in inventory

| Pieces p     | urchased |  |  |
|--------------|----------|--|--|
| 11.5 million |          |  |  |

|                      | Before   | New Logistics Model   |   |
|----------------------|--|---|---|
| Distribution centers | <ul><li>10 traditional centers</li><li>1 eCommerce</li></ul>   | 11 omnichannel CEDIs 40 HUBs 27 Dark warehouse 90 Delivery centers 1 Fulfillment warehouse  |   |
| Own fleet            | <b>300 units</b> Spot units were used, causing damage to the merchandise due to shoveling and non-specialized personnel. | 612 units Including new electric units and motorcycles.   |   |
| Technology           | -  | <ul> <li>App EKT Driver</li> <li>WhatsApp bot for service evaluation</li> <li>EKT Entrega</li> <li>IBP Supply: automation of supply processes and implementation of a single geolocated inventory</li> <li>SAP TM for route planning and optimization to</li> </ul> | C |

reduce costs



† Fill rate

From 82.7% to 93.2%



†24k monthly deliveries to store

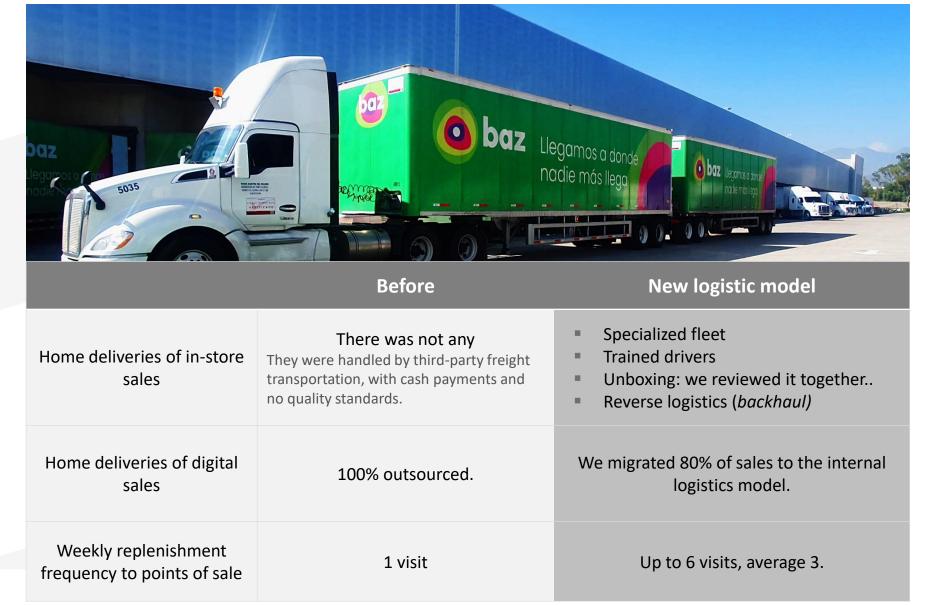
150k deliveries to homes



### 1 Incremental revenue

From providing parcel services to third parties and transporting sellers' merchandise.

# Commercial business - New logistics model





**1** -7.4% reduction in floor shortages.



98% in fulfillment of promise.



**4.8/5** client satisfaction.



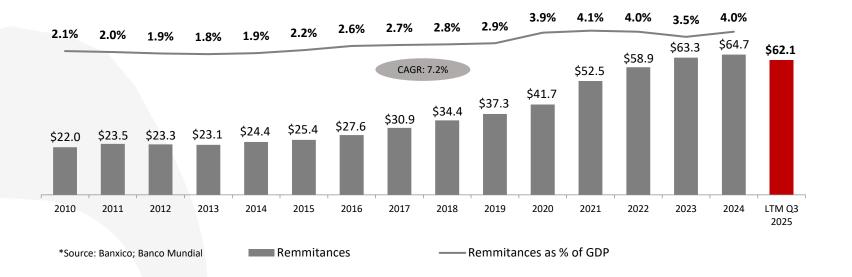
## **International Money Transfers**

- 30+ years experience.
- 11 million customers.
- #1 in Mexico:
  - **+2,000** branches.
  - Open every day from 9 am to 9 pm.
  - Cash always available.
  - 24/7 through digital channels (40.4% of total transactions LTM Q3 2025).
  - Collection without account and with a bank account (Direct to account, ATMs, Banco Azteca app and WhatsApp).
  - Theft/loss insurance.



## **International Money Transfers**

### **Total Remittances to México (US\$ B)**



In Mexico, remittances remain strong despite economic cycles.



- 7.2% CAGR between 2010 and LTM Q2 2025.
- LTM Q3 2025 was US\$62.1B, or -4%.
- The US-Mexico corridor is the largest globally.

#### In USA:

- ICE raids in the USA continue to impact the immigrant labor market, reducing the number of transactions per sender while increasing the amount sent. It is estimated that over 200,000 people have been detained in the past 12 months.
- A new 1% remittance tax will be imposed on certain international money transfers beginning January 1, 2026. This tax, enacted as part of the "One Big Beautiful Bill Act," applies only to transactions funded by physical instruments, such as cash, money orders, or cashier's checks.
- The main contributing factors for the 6-month consecutive decline are immigration policy, peso revaluation and non-traditional remittance methods, such as SPEI.

#### In Mexico:

- Third quarter GDP declined 0.3% QoQ and YoY, driven by the industrial sector, within a challenging environment.
- In the first nine months of the year, ended September 2025, exports grew 5.7% and imports increased 2%.
- Inflation within Banco de Mexico's range, at 3.8%.

## Financial business

### Banco Azteca

- Since 2002, Banco Azteca is a pillar for financial inclusion, offering banking services to millions of families underserved by traditional banks.
- In Mexico:
  - Is the largest bank, by personal loans portfolio and branches.
  - **36.4 million deposit accounts** as of Q3 2025 (in a country with 35 million households).
  - The only financial institution with a presence in 177 municipalities.
  - Has 3,910 contact points (1,402 inside Elektra and SyR), and a network of 5,508 ATMs in agreement with other banks (2,643 its own).
- Workforce of 25,000+ elements in field who perform credit and collection duties. No other competitor has a comparable workforce just for this task.
- A solid deposit base with optimal funding costs, accounts without commissions, opening saving accounts with Ps. 1.



## Financial business

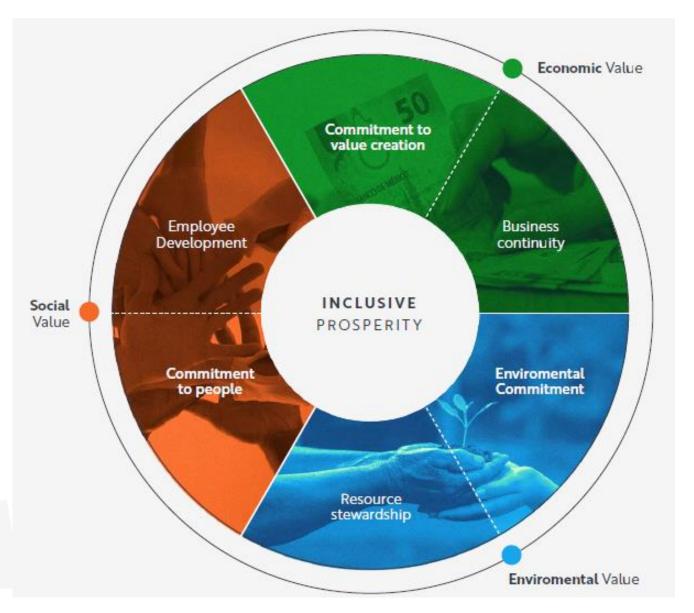
## Digital banking

- 27.1 million digital accounts.
- Banco Azteca app is the largest digital bank in Mexico.
- During LTM Q3 2025, more than 8.6 billion transactions were made in the app:
  - 64% of Banco Azteca's financial transactions.
  - 4 out of 10 credit payments.
  - 6 out of 10 cash credits.
  - 8 out of 10 clarification requests are managed from the app.
- Our efforts in the coming months will be focused on:
  - Application of the same credit origination model in digital and physical channels.
  - Promote payment on credit with a better user experience, in more businesses (formal and informal).



# Corporate sustainability strategy

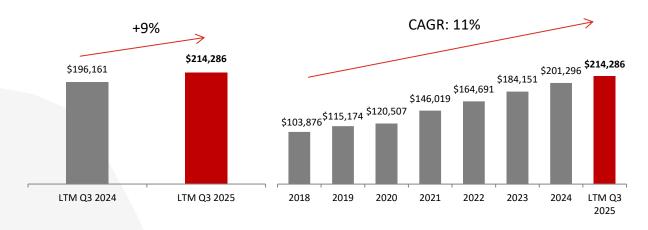
At Grupo Elektra we seek to contribute to the development of the communities in which we have presence, respecting the environment through profitable and inclusive solutions, with the purpose of generating Inclusive Prosperity, through the creation of economic, social and environmental value.



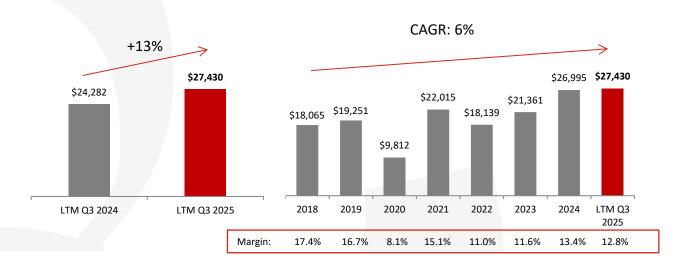
## **Consolidated Financial Overview**

Ps. Millions

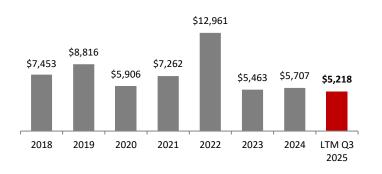
### **Consolidated Revenue**



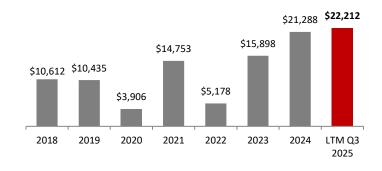
### **Consolidated EBITDA**



### **CAPEX**



Cash Flow<sup>(1)</sup>

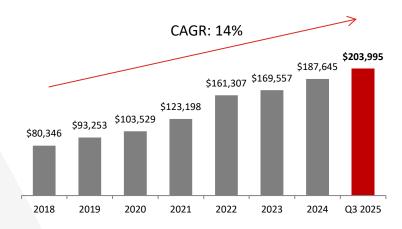


(1) Cash Flow = EBITDA - CAPEX

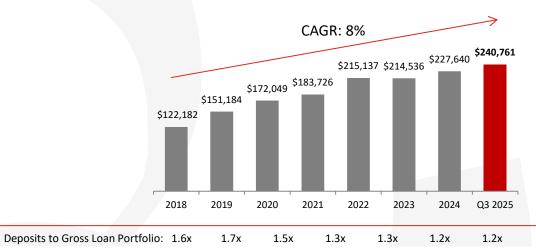
# Banco Azteca Highlights

Ps. Million

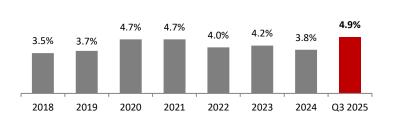
### **Gross Loan Portfolio**



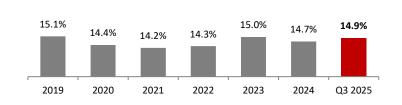
### **Demand Deposits**



### **Delinquency Rate**



### **Capitalization Index**



# Consolidated Debt Maturity Profile as of September 30, 2025

#### **Annual Amortization Schedule**



### **Annual Amortization Schedule**

